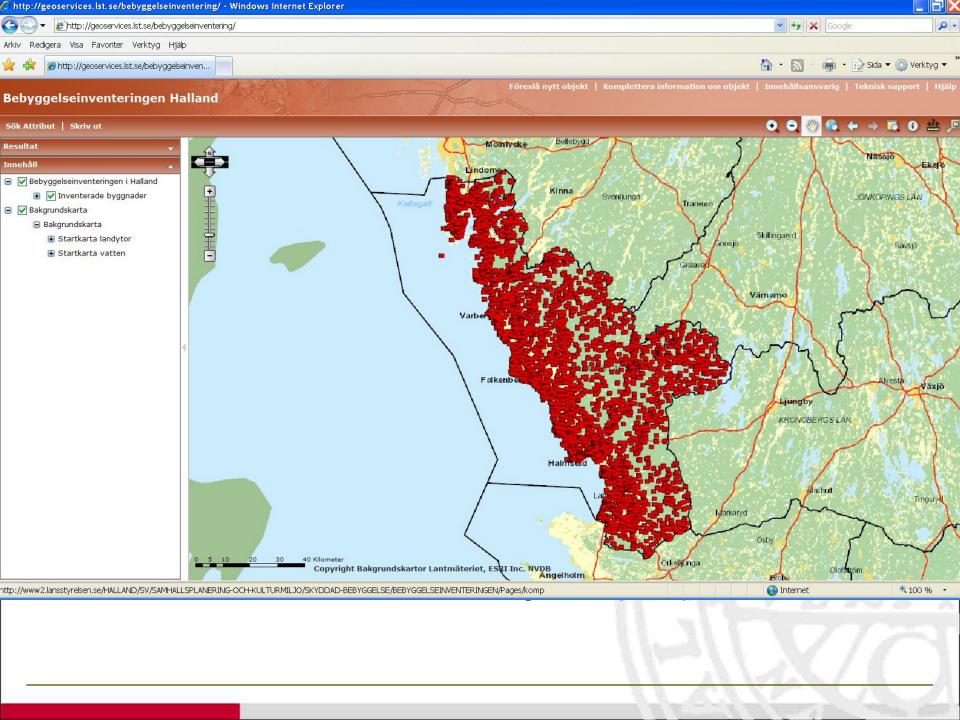


# Hallandsmodellen A Trading Zone

**Christer Gustafsson** 



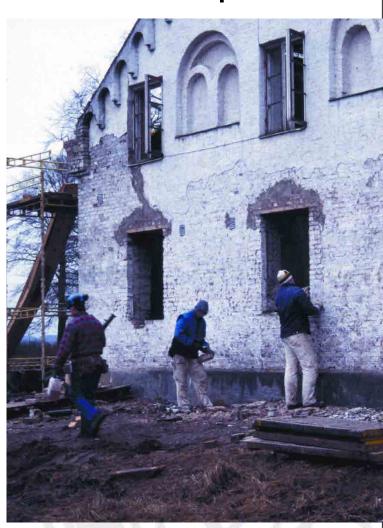


## **Cultural Heritage Management**

Collection Historic Preservation - Legal framework - Communication



- Save the jobs
- Save the craftsmanship
- Save the buildings
- New use on improved premises





#### The Halland Model

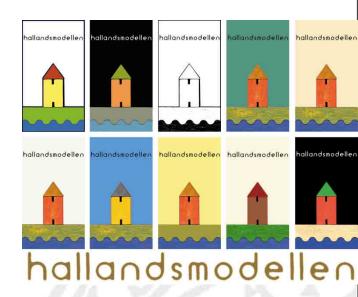
The Vocational Committee of the Construction Industry

The Swedish Construction Federation

**County Labour Market Board** 

County Administrative Board

Regional Museums of Halland

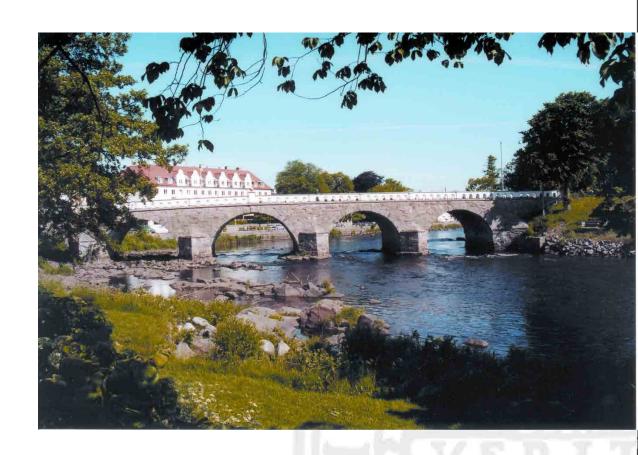




## Halland 1990's

Agribusiness Tourism

Recession
Unemployment
Dead sea







#### Sweden

New Cultural Heritage Act
New Planning and Construction Act
New Environment Protection Act

#### Halland

30% unemployment € 6,000 public funds 10 trained craftsmen









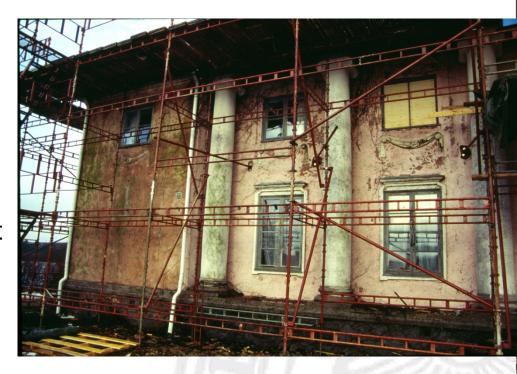
Golf course Financial resources Craftsmanship





## Challenges:

- Collaboration
- Co-funding
- Different objectives
- Surveys, planning the project
- Management, Cultural heritage sector – new role
- Counter-act economic fluctuations





#### Volvo

- International conference centre

The Halland Model € 2 million Volvo paid two times higher, € 4 million

What did Volvo value so high?



Investor

Labour market sector

Cultural heritage sector

Construction industry

Property owner

Purchaser

Region Development Agency

**Stake** 

Funding Training programmes

Contacts

Knowledge

Funding

Knowledge

Enterprises

Network

Experience

**Building** 

**Funding** 

Purchase sum

Return

Employment New jobs

Trained labour

Fundings in return

Saved building

Conserved building

Craftsmanship

Trained labour

Engaged companies

Saved building

Increased selling price

Investments in other

objects

Investments in conservation

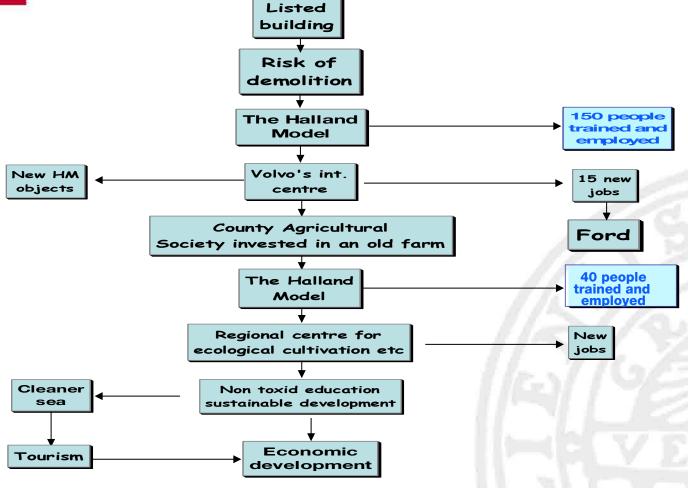
and maintenance

International conference centre Additional conserved buildings

Regional development Increased commerce

Increased attractiveness

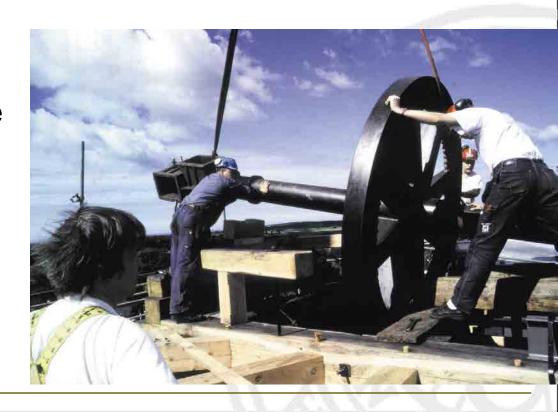






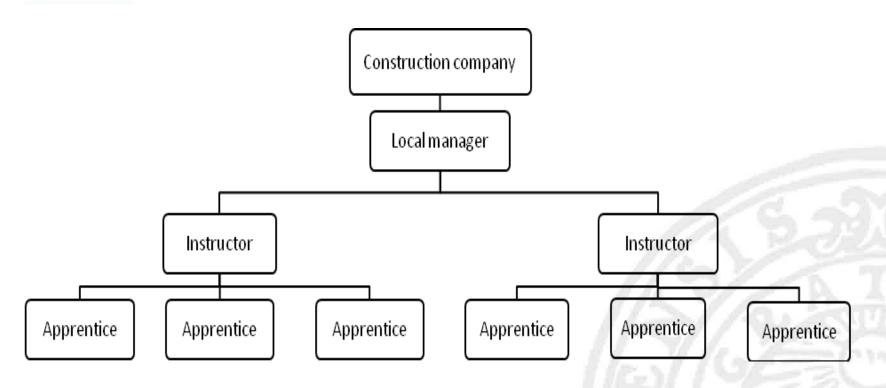
# The Halland Model

- One month theory /training courses
- Seven months practice /relief work

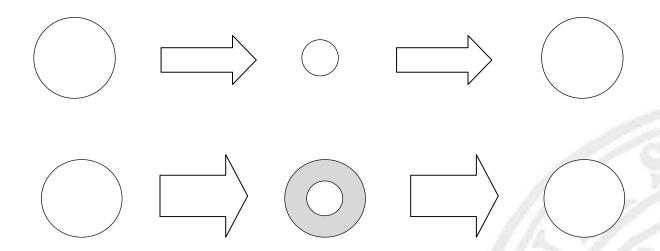




## How it worked on site









# The Halland Model

## Criteria for selection

- Increase the number of building projects
- Improve the construction workers competitiveness
- No disturbance on the regular market
- No "push away effects"
- Historic buildings
- Challenging craftsmanship
- Employment guaranteed
- Regional development





# Rydöbruk Artist Village

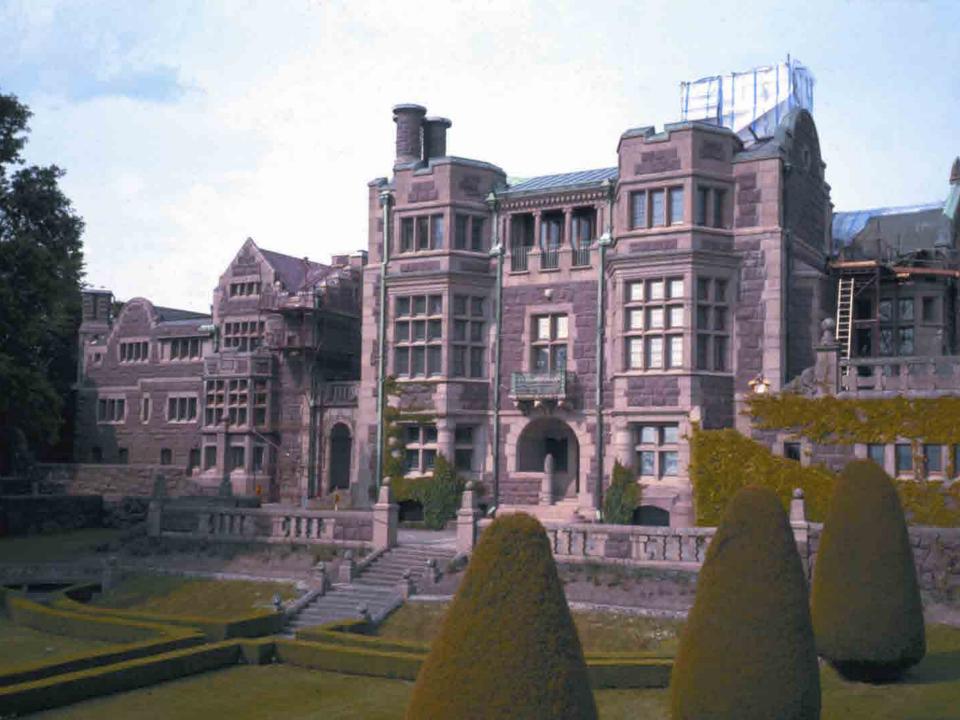




Investor	Stake	Return
Labour market sector	Funding	Employment
	Training programmes	New jobs
	Contacts	Trained labour
	Knowledge	
Cultural heritage sector	Funding	Saved building
	Knowledge	Conserved building
		Craftsmanship
Construction industry	Enterprises	Trained labour
	Network	Engaged companies
	Experience	
Property owner	Building	Saved building
		Increased selling price
Locals	Interest	Local identity
Region, municipality	Funding	Regional development
		Increased attractiveness
		Cultural facilities
Artists' community	Creativity	Art
	Knowledge	8.8 78.62
Interior design company	Funding	New jobs

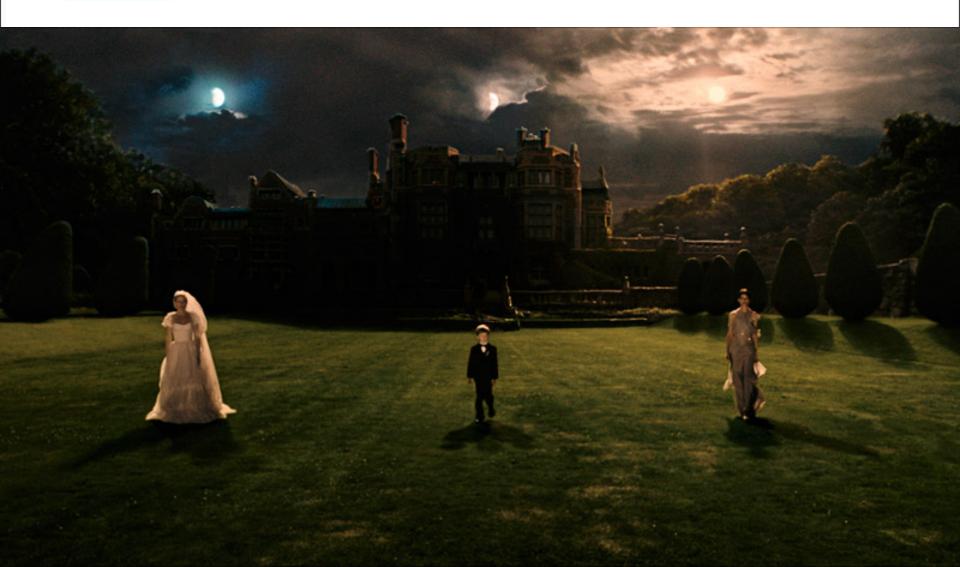








# Lars von Trier - Melancholia





#### **Outcome**

1,100 = One third of all construction workers trained in traditional techniques

235 new jobs

100 historic buildings conserved

500 MSEK (55 M€)

(Halland 300,000 Inhabitants)



#### **Economic**

- obvious return on the investments moreover contributed
- regional growth
- created jobs

#### **Social**

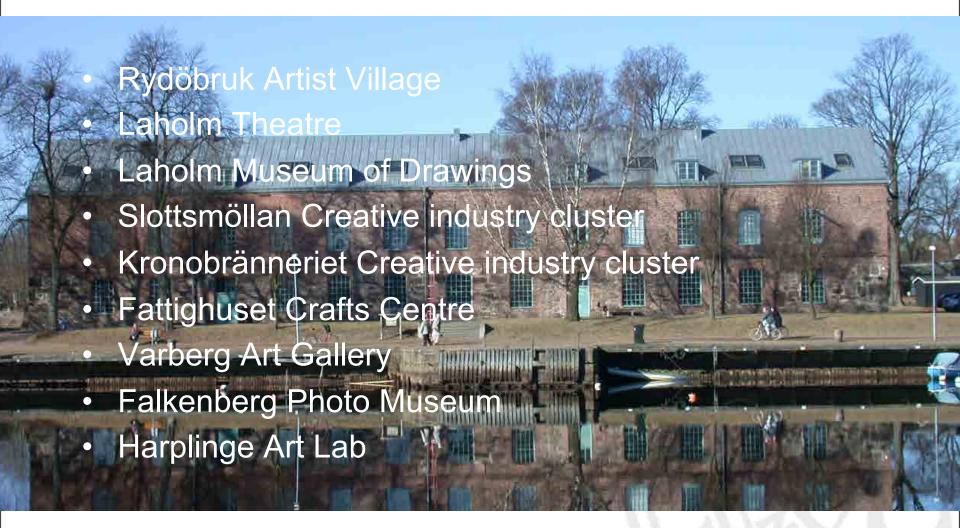
- regional cohesion
- developed cross-sectoral networks and a multi-problem-oriented approach
- strengthened the local identity

#### **Environmental**

- take hand on existing resources
- environmental friendly materials were used
- energy efficiency



# **Creative Industry**





Working places with no displacement effects - Time - Reduced unemployment

#### Historic environment sector

Labour market sector

Funding - Experience from major projects' networks - Higher quality in conservation



Increased volume of construction - Trainee posts - Contribution to private sector

#### Historic environment sector

**Construction industry** 

Employment and apprenticeship - Experience - Knowledge



Training - Financing - Networks

#### **Labour market sector**

The construction industry

Impact on the whole trade and industry - Vocational certificate - Future employment

### A Trading Zone for Sustainable Development Sustainable development **Innovation** New entrepreneurship New **Education** Project Conser-Trading activities on planvation improved Zone **Cultural heritage** ning premises **Social cohesion Tourism Health care Environment**







Integrated sustainable conservation based on collaboration with a multiple of actors

Collaboration is based on coordination of actions

Coordination of actions is based on evaluation processes

Integrated sustainable conservation is not an obstacle for development and economic growth

Integrated sustainable conservation is to be considered as an investment for the whole society – a catalyst for regions

From protection to pro-action



## Halland Model a Trading zone

to be considered to manage and reduce specific conflicts among

- preferences
- values
- policies
- objectives

of multiple agents in competition



# **Baltic Sea Region**

### **Development through conservation**

- Sustainable development
- Regional growth
- Cultural diversity
- Strengthening democracy

- Stabilization
- Combat outmigration
- Regional cooperation





# **Baltic Sea Region**

### **Development through conservation**

- Sustainable development
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# Łódź Poland















## Halland Model in Polen

Olsztyn

5 buildings

Lodz

7 buildings

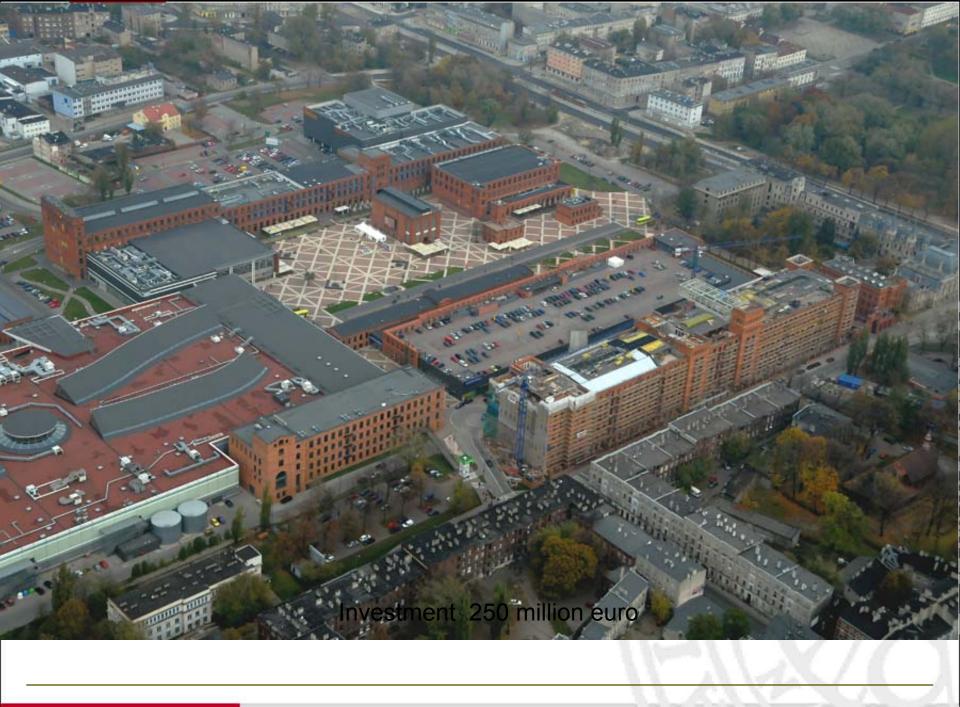
Zgierz

25 buildings (tbc)





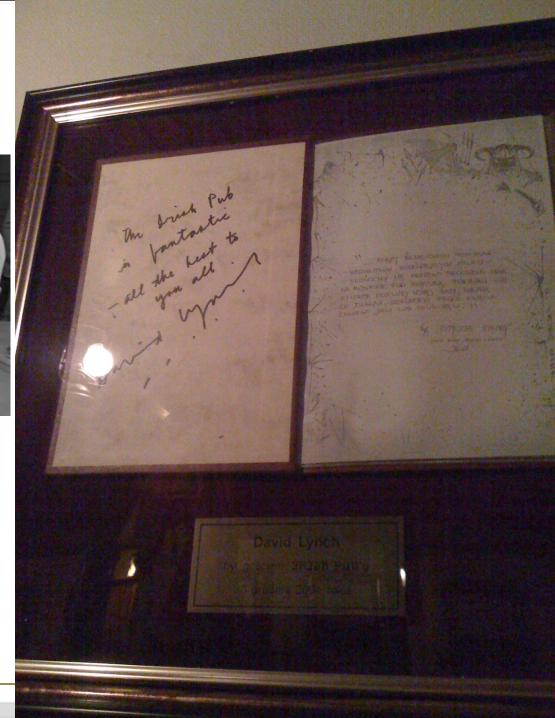




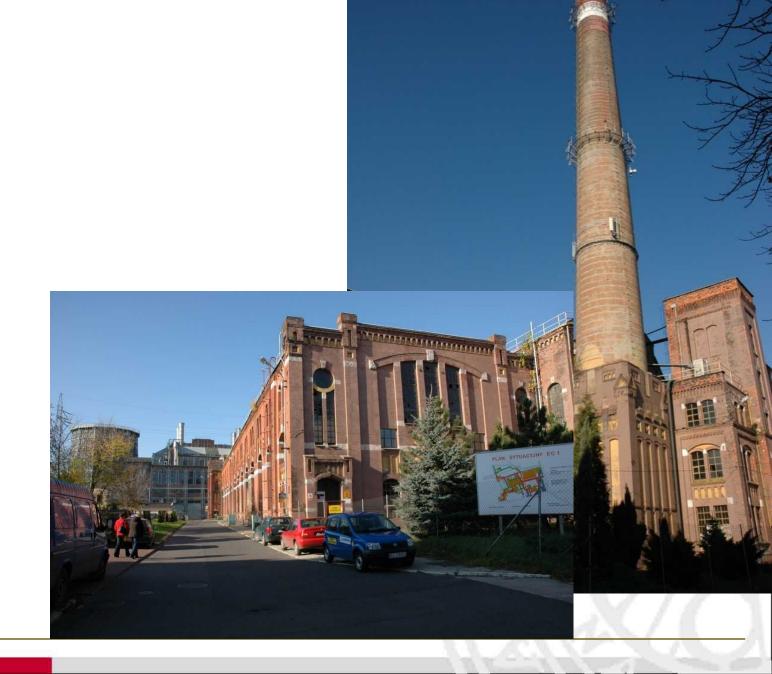




Scenes of the American film director David Lynch's 2006 film *Inland Empire* were shot in Łódź.

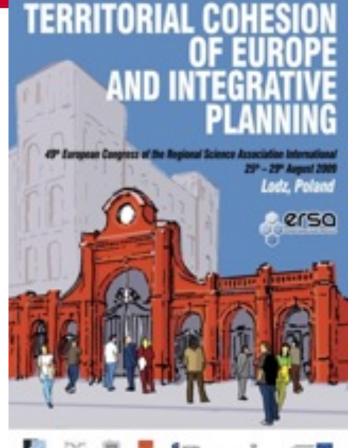




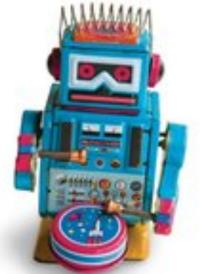










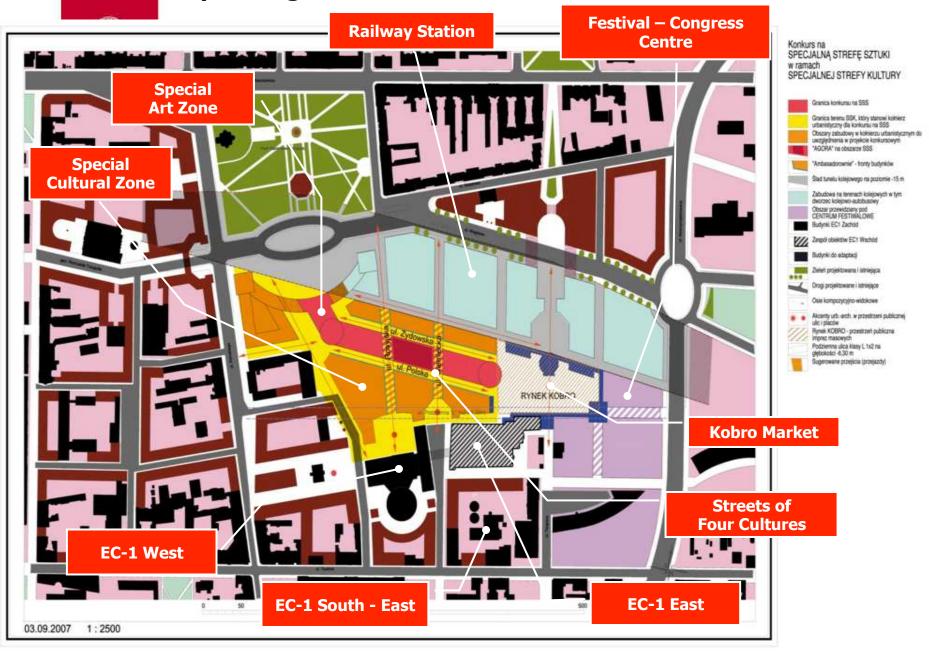








## The urban concept - stage 1





- Hungary
- Romania
- Slovakia
- Italy
- Iceland
- China
- Costa Rica
- Indonesia
- India









## Structural Funds Gotland

- One-sided economic structure
- Weak growth in SMEs
- Increase the knowledge-intensive business
- Low level of investment in R & D
- sparse and unbalanced population structure
- Limited access to broadband



## **Pro-active** Cultural Heritage Management Planning

Challenges at Global, National or Regional Levels

Search for Activities

Preservation

- Innovative use
- Development



